



## **Board of Directors' Meeting**

**Tuesday, August 2, 2016  
2:30 PM**



## Four Corners Charter School, Inc. Board of Directors' Meeting

Tuesday, August 2, 2016 | 2:30 p.m.  
School District of Osceola County  
817 Bill Beck Blvd | Finance Conference Room  
Kissimmee, FL 34744



## Agenda

### Call to Order

### Roll Call

- I. **Administrative**
  - Approval of May 17, 2016 Minutes
  
- II. **School Report**
  - Recap of Summer Programs
  - School Opening Date
  
- III. **New Business**
  - Board Approvals:
    - School Attire Policy
    - Parent Facilitator
  - 2016 – 2017 Board Reporting Initiative
  - Update Board Member Contact Information
  
- IV. **Old Business**
  
- V. **Financials**
  - Osceola – 4<sup>th</sup> Quarter Financial
  - Osceola – 2016 Budget Amendment 3
  - Osceola – FY2016-2017 Final Budget
  - CSUSA – FY2016-2017 Final Budget
  
- VI. **Public Comments**
  
- VII. **Adjournment**

◀ **Next Meeting: Wednesday, September 14<sup>th</sup>, 2016 at 10:00 AM** ▶

# Section Cover Page



## I. ADMINISTRATIVE

### Approval of Board Minutes

- Informational
- For Discussion
- For Action

Notes:

## **MEETING MINUTES**

**Name of Foundation:** Four Corners Charter School, Inc.  
**Board Meeting:** Tuesday, May 17, 2016  
**School(s):** Four Corners Charter School

*The minutes of Sunshine Law meetings need not be verbatim transcripts of the meeting. These minutes are a brief summary of the events of the meeting.*

<b>Date:</b>	<b>Start</b>	<b>End</b>	<b>Next Meeting:</b>	<b>Next time:</b>	<b>Prepared by:</b>
May 17, 2016	2:35 p.m.	3:51 p.m.	August 2, 2016	2:30 PM	K. Robertson
<b>Meeting Location:</b>					
School District of Osceola County, 817 Bill Beck Blvd, Kissimmee, FL 34744					

<b>Attended by:</b>	
<p><b>Board Members:</b>            Clarence Thacker, Chairman            Jim Miller, Director            Marc Dodd, Director</p> <p><b>Arrived at 3:10 pm:</b>            Jay Wheeler, Director</p> <p><b>Absent:</b>            Kelvin Soto, Director</p>	<p><b>Other Attendees:</b>            Denise Thompson, Principal, Four Corners Charter School            Dr. Sonia Esposito, Exec Director-Charter Schools, Osceola School District,            Osceola County School Board Attorney            Amy Pitsch, Greenspoon Marder Law            Angela Barner, Sr. Accountant, Osceola School District            Lianne Morton, Manager, Financial Planning &amp; Analysis, CSUSA            Debra Leite, Financial Analyst, CSUSA            Keisha Smith, Director of Board Governance, CSUSA            Kerrian Robertson, Governing Board Manager, CSUSA</p>

### **CALL TO ORDER**

Pursuant to public notice, the meeting commenced at 2:35 p.m. with a Call to Order by Clarence Thacker. Roll call was taken and quorum established.

#### **I. ADMINISTRATIVE**

##### Approval of February 1, 2016 Minutes

The board reviewed the minutes of the February 1, 2016 meeting.

**MOTION: Motion was made by Jim Miller and seconded by Marc Dodd to approve the minutes of the February 1, 2016, Four Corners Charter School, Inc. Board Meeting. Motion was approved unanimously. (3-0).**

#### **II. SCHOOL REPORT**

- Principal Denise Thompson presented the Four Corners School Report which included enrollment of 1022 of a budgeted 1050, and a wait-list of 358.
- Principal Thompson informed the Board that parent information session will continue through the end of the year.
- Principal Thompson highlighted the luncheon she had with administrative staff on 04/27/16.

2015-2016 NWEA Winter Results

- Principal Thompson reviewed the 2015-2016 NWEA Winter Results with the Board, all questions were answered by Principal Thompson.

**III. NEW BUSINESS**

Approval of the 2016-2017 Transportation Agreement

- Amy Pitsch presented the 2016-2017 Transportation Agreement for Four Corners Charter School to the Board.

**MOTION: Motion was made by Jim Miller and seconded by Marc Dodd to approve the 2016-2017 Transportation Agreement for Four Corners Charter School as presented to the Four Corners Charter School, Inc. Board. Motion was approved unanimously. (3-0).**

Approval of the 2016-2017 Four Corners Charter School Academic Calendar

- Principal Thompson presented the 2016-2017 Four Corners Charter School Academic Calendar for Four Corners Charter School to the Board. All questions were answered by Principal Thompson.

**MOTION: Motion was made by Marc Dodd and seconded by Jim Miller to approve the 2016-2017 Academic Calendar for Four Corners Charter School as presented to the Four Corners Charter School, Inc. Board. Motion was approved unanimously. (3-0).**

Approval of the Governing Board Member Role Acknowledgement Form

- Keisha Smith presented the Governing Board Member Role Acknowledgement Form to the Board. All questions were answered by Ms. Smith.

**MOTION: Motion was made by Jim Miller and seconded by Marc Dodd to approve the Governing Board Member Role Acknowledgement Form as presented to the Four Corners Charter School, Inc. Board. Motion was approved unanimously. (3-0).**

**IV. OLD BUSINESS**

Charter Board Compliance

- The Board was reminded of the compliance requirement for each board member. Each member is required to take the governance training and required fingerprinting according to Florida statute. Board Chairman, Clarence Thacker and Director, Jay Wheeler are missing governance training. Kelvin Soto is missing is fingerprinting requirement.
- Dr. Sonia Esposito explained that the Florida Ethics Training cannot be substituted for the required governance training, and that elected board members are not exempt from fingerprinting requirement.

Board Meeting Calendar

- The Board has agreed to have their next board meeting at the School District of Osceola County on August 2, 2016 at 2:30 p.m. The Board Meeting in September will be at the Four Corners Charter School on September 14, 2016 at 10:00 a.m.
- The Annual Meeting for the Four Corners Charter School, Inc. will be held at the School District of Osceola County at their August meeting.

**V. FINANCIALS**

CSUSA 3<sup>rd</sup> Quarter Financial for FCCS

- Lisanne Morton presented the CSUSA 3<sup>rd</sup> Quarter Financial for the Four Corners Charter School. All questions were answered by Ms. Morton.

**MOTION: Motion was made by Marc Dodd and seconded by Jim Miller to approve the CSUSA 3<sup>rd</sup> Quarter Financial Report for the Four Corners Charter School. Motion was approved unanimously. (3-0).**

CSUSA FY2016-2017 Proposed Budget for FCCS

- Lisanne Morton presented the CSUSA FY2016-2017 Proposed Budget for the Four Corners Charter School. All questions were answered by Ms. Morton.
- Jay Wheeler requested to have each line of the financial statements numbered. This will be forward to Lisanne Morton as an Action item.

**MOTION: Motion was made by Jay Wheeler and seconded by Marc Dodd to approve the CSUSA FY2016-2017 Proposed Budget for the Four Corners Charter School. Motion was approved unanimously. (4-0).**

Osceola County FY2015-2016 Budget Amendment for FCCS

- Angela Barner presented the Osceola County FY2015-2016 Amended Budget for the Four Corners Charter School. All questions were answered by Ms. Barner.

**MOTION: Motion was made by Jay Wheeler and seconded by Jim Miller to approve the Osceola County FY2015-2016 Amended Budget for the Four Corners Charter School. Motion was approved unanimously. (4-0).**

Osceola County 3<sup>rd</sup> Quarter Financial Report for FCCS

- Angela Barner presented the Osceola County 3<sup>rd</sup> Quarter Financial Report for the Four Corners Charter School. All questions were answered by Ms. Barner.

**MOTION: Motion was made by Jay Wheeler and seconded by Marc Dodd to approve the Osceola County 3<sup>rd</sup> Quarter Financial Report for the Four Corners Charter School. Motion was approved unanimously. (4-0).**

Osceola County FY2016-2017 Proposed Budget for FCCS

- Angela Barner presented the Osceola County FY2016-2017 Proposed Budget for the Four Corners Charter School. All questions were answered by Ms. Barner.

**MOTION: Motion was made by Jay Wheeler and seconded by Marc Dodd to approve the Osceola County FY2016-2017 Proposed Budget with an amendment of up to \$2500 added toward capital for crash bars for the Four Corners Charter School. Motion was approved unanimously. (4-0).**

Approval of the Audit Services Quotes

- Angela Barner presented the Audit Services Quotes for the Four Corners Charter School. All quotes were discussed, and questions answered by Ms. Barner.

**MOTION: Motion was made by Jay Wheeler and seconded by Jim Miller to approve the Audit Services of Moss, Krusick & Associates, LLC. for the Four Corners Charter School. Motion was approved unanimously. (4-0).**

**VI. PUBLIC COMMENTS**

There were no Public Comments

**VII. ADJOURNMENT**

- Before adjourning the board meeting, Chairman Clarence Thacker followed up with Principal Thompson regarding Brenda Berry's concerns, who was at the last board meeting. Principal Thompson informed the board and chair that all concerns were resolved.

**Board Chairman, Clarence Thacker adjourned the Four Corners Charter School, Inc. Board Meeting at 3:51 p.m. May 17, 2016.**

\_\_\_\_\_  
Clarence Thacker, Chairman

Date: \_\_\_\_\_

# Section Cover Page



## II. NEW BUSINESS

### Board Approvals: School Attire Policy

- Informational
- For Discussion
- For Action

Notes:





## School Attire Policy:

A higher standard of dress encourages greater respect for individuals, students and others, and results in a higher standard of behavior. Our dress code guidelines indicate appropriate school dress during normal school days for every student. The schools reserve the right to interpret these guidelines and/or make changes during the school year. Students are expected to follow these guidelines. If a student comes to school without the proper uniform, they will be kept/sent to the front office and remain there until a parent/guardian brings a proper uniform for the student.

All uniforms must be purchased from the uniform company designated by the school. No other shirt or pant bottom will be permitted.

### HAIR and MAKE UP

Hair must be neat and clean with no "unnatural" colors i.e. fluorescent, bright green, mohawks, spikes, head symbol shavings, etc. Hair that is distracting to the educational setting will not be allowed. The decision about whether hair or make up is appropriate will be at the administration's discretion. No hats, hoodies, headbands, scarves, or bandanas may be worn. No make-up will be worn in school. If a student wears make-up to school, they will be asked to remove it in the front office. The parent may be contacted for inappropriate hair or make up, as necessary.

### SHOES

Students must wear closed shoes at all times. No heavy military type boots or shoes with metal tips may be worn. No stacked or pumped shoes may be worn. We recommend sneakers or flat dress shoes. No wheeled sneakers, bedroom/other slippers, or pointed/cowboy boots. All shoes must have a closed toe and back. Students should not wear black sole shoes as they scuff the classroom and dining room floors.

### SOCKS

Socks must be worn daily and must be white or dark colored. Fishnet stockings or other inappropriate leg wear is not acceptable. Socks should be worn no higher than lower calf height.



## SHIRTS

All shirts must be tucked in and purchased from the designated uniform company with the school's logo. Elementary students' color is red<sup>1</sup>. Elementary students' are required to wear polo shirts with short or long sleeves bearing the school logo.

Middle school students' colors are navy blue or white<sup>1</sup> with short or long sleeves. T-shirts are not allowed as normal school day wear. Only one solid white, gray, or black t-shirt may be worn underneath the polo shirts. T-shirts may not be visible below the shirt hem or cuff. The polo shirt must be worn every day to school.

Students participating in PE or an after school sporting function may wear the approved Heather Gray PE shirt provided by the uniform company. These shirts must be worn underneath the normal school uniform and are not allowed to be the only shirt worn to school.

## BOTTOMS

Students in grades K-6 must wear CSUSA Khaki or Navy bottoms (shorts, slacks, skorts)

Absolutely no jeans will be allowed on any day (no matter the temperature), except on designated Jeans Days when the student may wear appropriate jeans if the student chooses to participate as a fund raiser.

## OUTERWEAR

Navy blue<sup>1</sup> school authorized jackets and school authorized zippered sweatshirts without hoodies are the only outerwear permitted at each school. Parents may purchase the school's navy blue jacket or sweatshirt from the identified uniform company that provides the rest of the school uniform.

## BELTS

A belt must be worn at all times with any article of clothing as belt loops are part of the school uniform pant. It should be fitted around the waist so that excess length can be tucked in loops and NOT hanging. Belts must be plain khaki, brown, black or navy (not

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<sup>1</sup> Color subject to change

<sup>1</sup> Color subject to change



white or bright-colored). Belts cannot have dangling items, large buckles, or logo/written items.

### JEWELRY

Boys and girls may not wear body piercing other than earrings in the ear lobe. One earring per ear may be worn. For safety reasons, only a stud or a tiny hoop earring can be worn. (Tiny hoops can be no larger than an adult pinky finger.) Limited jewelry can be worn such as a watch, small bracelet, and thin necklace/chain. For safety reasons, necklaces/chains should be worn inside of school uniform, NOT on top of the uniform shirt. Bracelets need to be limited to one per wrist to eliminate unnecessary noise and distractions.

### GENERAL

At no time are students to wear anything offensive, immodest or deemed inappropriate by the faculty. ALL CLOTHING SHOULD BE LABELED WITH THE STUDENTS NAME. Parents of students in Kindergarten are encouraged to leave a Ziploc bag labeled with the child's name with a spare change of clothes in the classroom throughout the year for emergencies.

### UNIFORM VIOLATIONS<sup>2</sup>

Level I – Verbal warning.

Level II – School sends home a uniform violation stamp/note.

Level III – Student will call parent from office to obtain correct uniform. Student will wait in the office for parent to bring correct uniform.

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<sup>2</sup> Sample violations listed. Schools will provide specific consequences.

*Reasonable accommodations will be provided based on a student's religion, disability, or medical condition.*

# Section Cover Page



## II. NEW BUSINESS

**Board Approvals:**  
**Parent Facilitator**

- Informational
- For Discussion
- For Action

**Notes:**



**Four Corners Charter School (Elementary)**

**Principal and Parent Facilitator**

Four Corners Charter School  
9100 Teacher Lane,  
Davenport, FL 33837  
407-787-4300

Principal: Denise Thompson

Parent Facilitator: Kimberly Linden

# Section Cover Page



## II. NEW BUSINESS

### 2016 – 2017 Board Reporting Initiative

- Informational
- For Discussion
- For Action

Notes:

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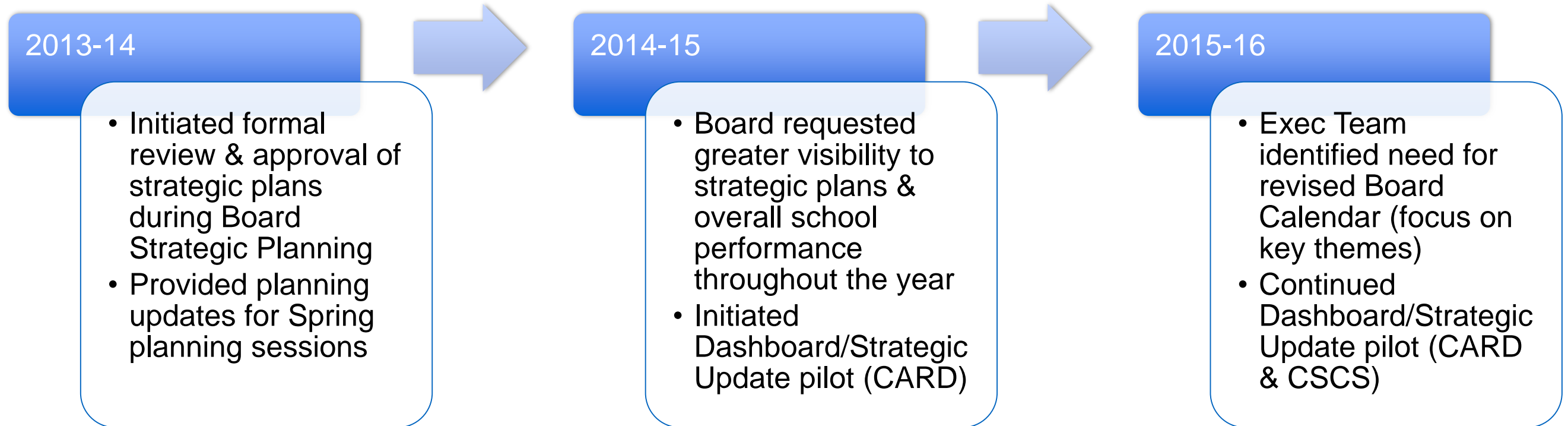
# 2016-2017 Governance Initiatives

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# Board Reporting



# Evolution of Revised Board Reporting Approach



# Philosophical Shifts

	Present	Future
Why	<ul style="list-style-type: none"> <li>Data CSUSA uses</li> </ul>	<ul style="list-style-type: none"> <li>Data Board needs to understand school(s) strategically</li> </ul>
When	<ul style="list-style-type: none"> <li>When data available</li> </ul>	<ul style="list-style-type: none"> <li>When data have been analyzed &amp; solutions identified</li> </ul>
How	<ul style="list-style-type: none"> <li>Reacting to Board request</li> </ul>	<ul style="list-style-type: none"> <li>Proactively anticipate Board requests/questions/concerns</li> </ul>
What	<ul style="list-style-type: none"> <li>Various data reports &amp; detailed school updates</li> </ul>	<ul style="list-style-type: none"> <li>Data relative to goals &amp; strategic updates</li> </ul>

# Primary Enhancements

## Support Center Reports

- Report on key themes each month
- Fewer people reporting

## School Progress Reports (replaces current Principal Report)

- Dashboard presents data relative to goals
- Principal updates strategic initiatives per data

## Board Reporting Calendar 2016-2017 School Year

Board Mtg Weeks 1&2

	July	August	September	October	November	Dec	
Monthly Themes	New School Opening Financial (As needed)	FY17 Kick Off	Year in Review	School Opening (Operational)	School Strategic	HR/Talent	
Dept. Reports		-Summer planning -School Opening dates -Board Calendar	FY16 Performance Results <i>Report Details: NWEA, Parent &amp; Staff Survey, Turnover/Retention, Enrollment, FY16 Fund Balance</i>	New School Yr Opening Report <i>Report Details: Enrollment, Teacher retention, Pulse Parent Survey Results</i>	School Strategic Plans <i>Report Details: Highlight School Breakthrough Performance Areas, Network-wide Initiatives &amp; School Strategic Initiatives</i>  NWEA Report B1, Fall to Fall Growth	Staffing Report <i>Report Details: Turnover, Retention, Vacant Positions</i>  Staff Engagement Report <i>Report Details: Staff Survey (Key Buckets/Ques)</i>	
Financial	Monthly Financials Submitted	Monthly Financials Submitted	<b>Q4 Financial Presentations</b>	Monthly Financials Submitted	<b>Q1 Financial Presentations</b>	<b>Q1 Financial Presentations</b>	
School Progress Report			FY 16 Performance Enrollment NWEA B1, B2, B3 Staff Survey Parent Survey Fund Balance <b>FY17 Upcoming Events</b>	FY 16 Performance <b>FY 17 Enrollment</b> <b>FY17 Upcoming Events</b>	FY 16 Performance <b>FY 17 Enrollment</b> <b>FY 17 NWEA B1</b> <b>FY 17 Fund Balance</b> <b>FY 17 Strategic Initiatives</b> *First Update <b>FY17 Upcoming Events</b>	FY 16 Performance <b>FY 17 Enrollment</b> FY 17 NWEA B1 <b>FY 17 Staff Survey</b> <b>FY 17 Fund Balance</b> <b>FY 17 Strategic Initiatives</b> <b>FY17 Upcoming Events</b>	
New School Expansion	FY 17 New School Opening Update <i>Key Milestones</i> <i>Focus: Construction, Enrollment, Hiring</i>	→			FY 18 Projects <i>Feasibility of new projects</i>	→	<i>Key Milestones Focus:</i> • Open Enrollment • Information Sessions • Marketing Plan

## Board Reporting Calendar 2016-2017 School Year

Board Mtg Weeks 1&2

	January	February	March	April	May	June
Monthly Themes	Enrollment & Parent Satisfaction	Board Strategic 1	Board Strategic 2	Academic	School/CSUSA Strategic	HR/Enrollment/Parent Satisfaction
Dept. Reports	<p>FY18 Enrollment Forecast <i>Report Details: Recommit Process, Enrollment Target Marketing Plan</i></p> <p>Parent Survey Results <i>Parent survey (Key Buckets, Ques)</i></p>	<p>Data Review <i>Report Details: School &amp; Community Demographics, Competitive Analysis, Historical Performance</i></p> <p>Legislative Update <i>Report Details: Pending Legislation, State Acct Overview, Political Activities</i></p> <p>SWOT (facilitated)</p>	<p>Data Review <i>Report Details: Follow-up as needed</i></p> <p>Resource Development <i>Report Details: Strategic Partnerships, Grant pipeline, Fundraising, Budgeting Timeline</i></p> <p>Board Strategic Initiatives (FY19)</p>	<p>NWEA Report <i>Report Details: B2; Fall to Winter Growth; Proficiency/Growth Quadrants; Percentiles</i></p> <p>Student Retention <i>Report Details: Aug-Feb Student Withdrawals Recommits for FY18</i></p>	<p>School Strategic <i>Report Details: Draft FY18 Initiatives</i></p> <p>CSUSA Strategic <i>Report Details: Network-wide Initiatives; Innovation pilots</i></p>	<p>HR/Talent <i>Report Details: FY17 &amp; FY18 Comp Plan</i></p> <p>Enrollment <i>Report Details: FY18 Enrollment Update</i></p> <p>Parent Survey Results <i>End Yr Parent Survey results (Key Buckets &amp; Ques)</i></p>
Financial	Monthly Financials Submitted	<b>Q2 Financial Presentations</b>	<b>Q2 Financial Presentations</b>	Monthly Financials Submitted	<b>Q3 Presentations Budget Priorities</b> Monthly Financials Submitted	<b>Q3 Presentations Budget Approvals</b> Monthly Financials Submitted
School Progress Report	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1</p> <p>FY 17 Staff Survey</p> <p><b>FY 17 Parent Survey</b></p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1</p> <p>FY 17 Staff Survey</p> <p>FY 17 Parent Survey</p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1</p> <p>FY 17 Staff Survey</p> <p>FY 17 Parent Survey</p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1 &amp; B2</p> <p>FY 17 Staff Survey</p> <p>FY 17 Parent Survey</p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1 &amp; B2</p> <p>FY 17 Staff Survey</p> <p>FY 17 Parent Survey</p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>	<p>FY 16 Performance</p> <p><b>FY 17 Enrollment</b></p> <p>FY 17 NWEA B1 &amp; B2</p> <p>FY 17 Staff Survey</p> <p><b>FY 17 Parent Survey</b></p> <p><b>FY 17 Fund Balance</b></p> <p><b>FY 17 Strategic Initiatives</b></p> <p><b>FY17 Upcoming Events</b></p>
New School Expansion	<p>FY18 New School Opening Report</p> <p><i>Key Milestones</i></p> <p><i>Focus: Open Enrollment, Marketing, Temp Office</i></p>	→		<p>FY18 New School Opening Report</p> <p><i>Key Milestones</i></p> <p><i>Focus: Construction, Enrollment, Hiring</i></p>	→	

# CSUSA Reports

- The Principal's School Reports will be replaced with the following School's Progress Report
- Included items being reviewed are: the school's profile, Academic results, Financial performance, as well as other key measurements for the board's oversight.

SCHOOL		Historical Performance						Current Year Performance & Goals					
		2013-2014			2014-2015			2015-2016			Goals		
Profile		K-7			K-8			K-8					
		% FRL	38			41			45				
	% Minority	67			68			74					
Academic Excellence	School Grade	A			A			A			A		
	Achievement	ELA	77			79			79			84%	
		Mathematics	78			79			80			85%	
		Science	75			69			69			72%	
	NWEA	Reading Proficiency	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	83%	
			50th			44%	64%	81%	55%	62%	84%		
		Reading Growth				28%	13%		30%	14%		72%	
						28%	24%	19%	15%	24%	16%		
	Mathematics Proficiency	Fall	Winter	Spring	Fall	Winter	Spring	Fall	Winter	Spring	82%		
		50th			29%	53%	77%	34%	49%	79%			
Mathematics Growth				33%	15%		43%	23%		82%			
				38%	32%	23%	23%	28%	21%				
Growth	Enrollment	1,080			1,200			1,200			1,200		
		1,081	1,096	1,202	1,204	1,201	1,202						
Financial Health	Fund Balance	Budgeted	\$439,351			\$23,485			(\$40,381)			(\$40,381)	
		Forecasted	\$69,892			\$66,842			\$359,973				
	Variance	(\$369,459)			\$43,357			\$400,353					
Operational Performance	Culture of Excellence	Leadership (S)	Fall	Spring	Fall	Spring	Fall	Spring			37%		
			95%	94%	85%	80%	95%	87%					
		Parent Loyalty (P)	98%	97%	98%	96%	95%	92%			59%		
			63%	60%	59%	54%	52%	47%					
		Staff Loyalty (S)	88%	92%	72%	67%	85%	85%			30%		
43%	41%		28%	25%	32%	39%							
Workforce Engagement (S)	92%	95%	84%	81%	92%	85%			36%				
	43%	40%	36%	31%	33%	40%							
Safe/Orderly Environment (P)	97%	98%	98%	98%	99%	N/A			62%				
	62%	60%	61%	57%	59%								
School Level Factors (P)	95%	96%	97%	96%	96%	94%			51%				
	52%	52%	51%	46%	47%	43%							
	Response Rate (P)	47%	61%	65%	38%	43%	61%			>25%			
	Response Count (S)	73	56	71	49	82	90						
	Response Rate (S)	Instructional   Non-Instructional				88%	74%				>50%		

**NWEA Reading Proficiency**

- Green: % at Spring RIT
- Yellow: % at Seasonal
- Red: % Not on grade level

**NWEA Reading Growth**

- Green: 50-74% Above Norm
- Yellow: 25-49% Below Norm
- White: -

**NWEA Mathematics Proficiency**

- Green: % at Spring RIT
- Yellow: % at Seasonal
- Red: % Not on grade level

**NWEA Mathematics Growth**

- Blue: >75% Above Norm
- Green: 50-74% Above Norm
- Yellow: 25-49% Below Norm
- White: -

**Enrollment**

- Green: Above Target
- White: -

**Fund Balance**

- Green: Favorable to Budget
- Red: Not Favorable to Budget

**TA %**

TA = Total Agree  
SA = Strongly Agree

- Green: SA Above 40%
- Yellow: SA 30-40%
- Red: SA Below 30%

S = Staff Survey  
P = Parent Survey

# School

## Initiatives

## Monthly Updates

Increase parent engagement activities

**KIOs:** *Recommit Rate, Parent Survey - Loyalty*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*

Implement Mathseeds K-2 and Extend Think Through Math

**KIOs:** *% Proficiency Math*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*

Initiative Name 1

**KIOs:** *KIO names*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*

Initiative Name 2

**KIOs:** *KIO names*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*

Initiative Name 3

**KIOs:** *KIO names*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*

Initiative Name 4

**KIOs:** *KIO names*

- Update 1 will be insert here.
- Update 2 will be insert here.
- Update 3 will be insert here.
- Update 4 will be insert here.

*last updated: 05/01/2016*



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# Board Meeting Management

# FL Legislative Update Regarding Governing Boards

- The requirement that each charter school governing board will hold at least two open public meetings per school year in the school district where the charter school is located.
- The charter school principal and a parent liaison appointed by the board must be physically present at these meetings.
- Governing board members are not required to attend these meetings in person. The bill relocates the aforementioned governing board meeting provisions to a more appropriate section of the charter school statute.
- HB 7029 specifically authorizes a governing board member to attend biannual public meetings by communications media technology used in compliance with Administration Commission rules.

# Q & A



LIVING THE **HOW**

# Section Cover Page



## II. NEW BUSINESS

### Board Member Contact Information

- Informational
- For Discussion
- For Action

Notes:

# BOARD MEMBER CONTACT FORM

## MEMBERSHIP CONTACT SHEET

### CONTACT INFORMATION

Name:

Date of birth:

Phone:

Current address:

City:

State:

ZIP Code:

### PRIMARY CONTACT INFORMATION

Phone:

Email Address:

Preferred: Email or Phone

Driver License:  
State/Iss/Exp:

Social Security No.

# Section Cover Page



## IV. FINANCIALS

### Osceola County – 4<sup>th</sup> Quarter Financial

- Informational
- For Discussion
- For Action

Notes:

**Four Corners Charter School, Inc.**  
**Governmental Balance Sheet**  
**June 30, 2016**

	Account Number	Fund Types				Total
		OF1 GENERAL	OF2 DEBT SERVICE	OF3 CAPITAL PROJECTS	OF4 SPECIAL REVENUE	
<b>ASSETS</b>						
Cash and Cash Equivalents	1110	3,796,872.83	0.00	0.00	0.00	3,796,872.83
Investments	1160	0.00	0.00	0.00	0.00	0.00
Taxes Receivable	1120	0.00	0.00	0.00	0.00	0.00
Accounts Receivable	1130	6,105.91	0.00	0.00	0.00	6,105.91
Interest Receivable	1170	0.00	0.00	0.00	0.00	0.00
Due from Reinsurer	1180	0.00	0.00	0.00	0.00	0.00
Deposits Receivable	1210	0.00	0.00	0.00	0.00	0.00
Due from Other Funds	1140	0.00	0.00	0.00	0.00	0.00
Due from Other Agencies	1220	0.00	0.00	0.00	0.00	0.00
Inventory	1150	0.00	0.00	0.00	0.00	0.00
Prepaid Items	1230	0.00	0.00	0.00	0.00	0.00
<b>Total Assets</b>		<b>3,802,978.74</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3,802,978.74</b>
<b>LIABILITIES AND FUND BALANCES</b>						
<b>LIABILITIES</b>						
Salaries, Benefits and Payroll Taxes Payable	2110	0.00	0.00	0.00	0.00	0.00
Payroll Deductions and Withholdings	2170	0.00	0.00	0.00	0.00	0.00
Accounts Payable	2120	1,479,993.13	0.00	0.00	0.00	1,479,993.13
Judgments Payable	2130	0.00	0.00	0.00	0.00	0.00
Construction Contracts Payable	2140	0.00	0.00	0.00	0.00	0.00
Construction Contracts Payable-Retained	2150	0.00	0.00	0.00	0.00	0.00
Matured Interest Payable	2190	0.00	0.00	0.00	0.00	0.00
Due to Fiscal Agent	2240	0.00	0.00	0.00	0.00	0.00
Sales Tax Payable	2260	0.00	0.00	0.00	0.00	0.00
Estimated Liability Self Insurance	2270	0.00	0.00	0.00	0.00	0.00
Accrued Interest Payable	2210	0.00	0.00	0.00	0.00	0.00
Deposits Payable	2220	0.00	0.00	0.00	0.00	0.00
Due to Other Agencies	2230	0.00	0.00	0.00	0.00	0.00
Due to Other Funds	2160	0.00	0.00	0.00	0.00	0.00
Deferred Revenue	2410	0.00	0.00	0.00	0.00	0.00
<b>Total Liabilities</b>		<b>1,479,993.13</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1,479,993.13</b>
<b>FUND BALANCES</b>						
<b>Total Fund Balances</b>	2700	<b>2,322,985.61</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>2,322,985.61</b>
<b>Total Liabilities and Fund Balances</b>		<b>3,802,978.74</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>3,802,978.74</b>

Four Corners Charter School, Inc. Revenue & Expenditures - Budget And Actual June 30, 2016	GENERAL FUND				
	OF1	Budget Amounts		Actual	Percentage of Current Budget
	Account Number	Original 685.31	Current 1058.83		
<b>REVENUES</b>					
Federal Direct	3100	0.00	0.00	0.00	0.00%
Federal Through State	3200	0.00	0.00	0.00	0.00%
State Sources	3300	4,461,000.00	7,022,104.00	7,021,272.42	99.99%
Local Sources	3400	650.00	489.22	489.22	100.00%
<b>Total Revenues</b>		4,461,650.00	7,022,593.22	7,021,761.64	99.99%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000	4,428,453.00	5,093,441.68	5,093,441.68	100.00%
Pupil Personnel Services	6100	0.00	0.00	0.00	0.00%
Instructional Media Services	6200	0.00	0.00	0.00	0.00%
Instruction and Curriculum Development Services	6300	0.00	0.00	0.00	0.00%
Instructional Staff Training Services	6400	0.00	0.00	0.00	0.00%
Instructional Related Technology	6500	0.00	0.00	0.00	0.00%
Board	7100	8,550.00	9,200.00	9,200.00	100.00%
General Administration	7200	608,245.00	1,065,478.08	1,065,478.12	100.00%
School Administration	7300	0.00	0.00	0.00	0.00%
Facilities Acquisition and Construction	7410	1,131,556.00	1,062,579.42	1,062,579.42	100.00%
Fiscal Services	7500	0.00	0.00	0.00	0.00%
Food Services	7600	0.00	0.00	0.00	0.00%
Central Services	7700	0.00	0.00	0.00	0.00%
Pupil Transportation Services	7800	0.00	0.00	0.00	0.00%
Operation of Plant	7900	0.00	0.00	0.00	0.00%
Maintenance of Plant	8100	0.00	0.00	0.00	0.00%
Administrative Tech Services	8200	0.00	0.00	0.00	0.00%
Community Services	9100	0.00	0.00	0.00	0.00%
Debt Service	9200	0.00	0.00	0.00	0.00%
<b>Total Expenditures</b>		6,176,804.00	7,230,699.18	7,230,699.22	100.00%
Excess (Deficiency) of Revenues Over (Under) Expenditures		(1,715,154.00)	(208,105.96)	(208,937.58)	100.40%
<b>OTHER FINANCING SOURCES (USES)</b>					
Long-term Debt Proceeds & Sales of Capital Assets	3700	0.00	0.00	0.00	
Transfers In	3600	385,590.00	322,849.00	322,849.00	
Transfers Out	9700	0.00	0.00	0.00	
<b>Total Other Financing Sources (Uses)</b>		385,590.00	322,849.00	322,849.00	
<b>FUND BALANCE</b>					
Net Change in Fund Balance		(1,329,564.00)	114,743.04	113,911.42	
Fund Balance, July 01, 2015	2800	1,979,522.00	2,209,074.19	2,209,074.19	
Adjustment to Fund Balance	2891	229,552.19	0.00	0.00	
<b>Fund Balance, June 30, 2016</b>	2700	879,510.19	2,323,817.23	2,322,985.61	



**Four Corners Charter School, Inc.**  
**Revenue & Expenditures - Budget And Actual**  
**June 30, 2016**

	OF3 Account Number	CAPITAL PROJECTS FUNDS			Percentage of Current Budget
		Budget Amounts		Actual	
		Original 685.31	Current 1058.83		
<b>REVENUES</b>					
Federal Direct	3100	0.00	0.00	0.00	0.00%
Federal Through State	3200	0.00	0.00	0.00	0.00%
State Sources	3300	385,590.00	322,849.00	322,849.00	100.00%
Local Sources	3400	0.00	0.00	0.00	0.00%
<b>Total Revenues</b>		385,590.00	322,849.00	322,849.00	100.00%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000	0.00	0.00	0.00	0.00%
Pupil Personnel Services	6100	0.00	0.00	0.00	0.00%
Instructional Media Services	6200	0.00	0.00	0.00	0.00%
Instruction and Curriculum Development Services	6300	0.00	0.00	0.00	0.00%
Instructional Staff Training Services	6400	0.00	0.00	0.00	0.00%
Instructional Related Technology	6500	0.00	0.00	0.00	0.00%
Board	7100	0.00	0.00	0.00	0.00%
General Administration	7200	0.00	0.00	0.00	0.00%
School Administration	7300	0.00	0.00	0.00	0.00%
Facilities Acquisition and Construction	7410	0.00	0.00	0.00	0.00%
Fiscal Services	7500	0.00	0.00	0.00	0.00%
Food Services	7600	0.00	0.00	0.00	0.00%
Central Services	7700	0.00	0.00	0.00	0.00%
Pupil Transportation Services	7800	0.00	0.00	0.00	0.00%
Operation of Plant	7900	0.00	0.00	0.00	0.00%
Maintenance of Plant	8100	0.00	0.00	0.00	0.00%
Administrative Tech Services	8200	0.00	0.00	0.00	0.00%
Community Services	9100	0.00	0.00	0.00	0.00%
Debt Service	9200	0.00	0.00	0.00	0.00%
<b>Total Expenditures</b>		0.00	0.00	0.00	0.00%
Excess (Deficiency) of Revenues Over (Under) Expenditures		385,590.00	322,849.00	322,849.00	100.00%
<b>OTHER FINANCING SOURCES (USES)</b>					
Long-term Debt Proceeds & Sales of Capital Assets	3700	0.00	0.00	0.00	
Transfers In	3600	0.00	0.00	0.00	
Transfers Out	9700	(385,590.00)	(322,849.00)	(322,849.00)	
<b>Total Other Financing Sources (Uses)</b>		(385,590.00)	(322,849.00)	(322,849.00)	
<b>FUND BALANCE</b>					
Net Change in Fund Balance		0.00	0.00	0.00	
Fund Balance, July 01, 2015	2800	0.00	0.00	0.00	
Adjustment to Fund Balance	2891	0.00	0.00	0.00	
<b>Fund Balance, June 30, 2016</b>	<b>2700</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	

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## IV. FINANCIALS

### Osceola County – 2016 Budget Amendment 3

- Informational
- For Discussion
- For Action

Notes:

**OSCEOLA COUNTY COMPONENT UNIT  
Four Corners Charter School, Inc.**

**Budget Amendment #3 for Fiscal Year Ending June 30, 2016**

	OF1 Function UFTE	General Fund			
		Budget Amounts			
		2015-2016 Budget Amendment #2	2015-2016 Budget Amendment #3	Difference	
		1058.83	1058.83	0	%
<b>REVENUES</b>					
Federal Direct	3100			0	
Federal Through State & Local	3200			0	
State Sources	3300	6,918,066	7,021,272	103,206	1.49%
Local Sources	3400	475	489	14	2.99%
<b>Total Revenues</b>		6,918,541	7,021,762	103,221	1.49%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000	4,977,753	5,093,441	115,688	2.32%
Pupil Personnel Services	6100			0	
Instructional Media Services	6200			0	
Instruction and Curriculum Development Services	6300			0	
Instructional Staff Training Services	6400			0	
Instruction Related Technology	6500			0	
Board	7100	9,200	9,200	0	0.00%
Administration Fees:					
District Holdback Fee	7201	32,668	32,668	0	0.00%
Charter Holder	7202			0	
Management Company	7203	1,032,810	1,032,810	(0)	0.00%
Other	7204			0	
School Administration	7300			0	
Facilities Acquisition and Construction	7400	1,046,619	1,062,579	15,960	1.52%
Fiscal Services	7500			0	
Food Services	7600			0	
Central Services	7700			0	
Pupil Transportation Services	7800			0	
Operation of Plant	7900			0	
Maintenance of Plant	8100			0	
Administrative Technology Services	8200			0	
Community Services	9100			0	
Debt Service: (Function 9200)				0	
Retirement of Principal	710			0	
Interest	720			0	
Dues, Fees and Issuance Costs	730			0	
Miscellaneous Expenditures	790			0	
Capital Outlay:					
Facilities Acquisition and Construction	7420			0	
Other Capital Outlay	9300			0	
<b>Total Expenditures</b>		7,099,050	7,230,699	131,649	3.85%
Excess (Deficiency) of Revenues Over (Under) Expenditures		(180,509)	(208,937)	(28,428)	5.34%
<b>OTHER FINANCING SOURCES (USES)</b>					
Loans Incurred	3720			0	
Proceeds from the Sale of Capital Assets	3730			0	
Loss Recoveries	3740			0	
Proceeds of Forward Supply Contract	3760			0	
Special Facilities Construction Advances	3770			0	
Transfers In	3600	321,784	322,849	1,065	0.33%
Transfers Out	9700			0	
<b>Total Other Financing Sources (Uses)</b>		321,784	322,849	1,065	0.33%
<b>SPECIAL ITEMS</b>					
				0	
<b>EXTRAORDINARY ITEMS</b>					
Net Change in Fund Balances		141,275	113,912	(27,363)	-19.37%
Fund Balance - Beginning of Year	2800	2,209,074	2,209,074	0	0.00%
Adjustment to Fund Balance	2891			0	
Fund Balance - End of Year	2700	2,350,349	2,322,986	(27,363)	-1.16%

**OSCEOLA COUNTY COMPONENT UNIT  
Four Corners Charter School, Inc.**

**Budget Amendment #3 for Fiscal Year Ending June 30, 2016**

	OF3	Capital Outlay			
		Budget Amounts			
		2015-2016 Budget Amendment #2	2015-2016 Budget Amendment #3	Difference	
Function					
UFTE		1058.83	1058.83	0	%
<b>REVENUES</b>					
Federal Direct	3100			0	
Federal Through State & Local	3200			0	
State Sources	3300	321,785	322,849	1,064	0.33%
Local Sources	3400			0	
<b>Total Revenues</b>		321,785	322,849	1,064	0.33%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000			0	
Pupil Personnel Services	6100			0	
Instructional Media Services	6200			0	
Instruction and Curriculum Development Services	6300			0	
Instructional Staff Training Services	6400			0	
Instruction Related Technology	6500			0	
Board	7100			0	
Administration Fees:					
District Holdback Fee	7201			0	
Charter Holder	7202			0	
Management Company	7203			0	
Other	7204			0	
School Administration	7300			0	
Facilities Acquisition and Construction	7410			0	
Fiscal Services	7500			0	
Food Services	7600			0	
Central Services	7700			0	
Pupil Transportation Services	7800			0	
Operation of Plant	7900			0	
Maintenance of Plant	8100			0	
Administrative Technology Services	8200			0	
Community Services	9100			0	
Debt Service: (Function 9200)					
Retirement of Principal	710			0	
Interest	720			0	
Dues, Fees and Issuance Costs	730			0	
Miscellaneous Expenditures	790			0	
Capital Outlay:					
Facilities Acquisition and Construction	7420			0	
Other Capital Outlay	9300			0	
<b>Total Expenditures</b>		0	0	0	
Excess (Deficiency) of Revenues Over (Under) Expenditures		321,785	322,849	1,064	0.33%
<b>OTHER FINANCING SOURCES (USES)</b>					
Loans Incurred	3720			0	
Proceeds from the Sale of Capital Assets	3730			0	
Loss Recoveries	3740			0	
Proceeds of Forward Supply Contract	3760			0	
Special Facilities Construction Advances	3770			0	
Transfers In	3600			0	
Transfers Out	9700	(321,785)	(322,849)	1,064	-0.33%
<b>Total Other Financing Sources (Uses)</b>		(321,785)	(322,849)	1,064	-0.33%
<b>SPECIAL ITEMS</b>					
<b>EXTRAORDINARY ITEMS</b>					
Net Change in Fund Balances		0	0	0	
Fund Balance - Beginning of Year	2800	0	0	0	
Adjustment to Fund Balance	2891				
Fund Balance - End of Year	2700	0	0	0	

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## IV. FINANCIALS

### Osceola County – FY2016-2017 Final Budget

- Informational
- For Discussion
- For Action

Notes:

**OSCEOLA COUNTY COMPONENT UNIT  
Four Corners Charter School, Inc.**

Final Budget for Fiscal Year Ending June 30, 2017

	OF1 Function UFTE	General Fund			
		Budget Amounts			
		2016-17 Preliminary Budget	2016-17 Final Budget	Difference	
		1058.83	1065.80	6.97	%
<b>REVENUES</b>					
Federal Direct	3100			0	
Federal Through State & Local	3200			0	
State Sources	3300	6,918,066	7,057,228	139,162	2.01%
Local Sources	3400	475	475	0	0.00%
<b>Total Revenues</b>		6,918,541	7,057,703	139,162	2.01%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000	4,977,753	5,079,622	101,869	2.05%
Pupil Personnel Services	6100			0	
Instructional Media Services	6200			0	
Instruction and Curriculum Development Services	6300			0	
Instructional Staff Training Services	6400			0	
Instruction Related Technology	6500			0	
Board	7100	9,200	5,000	(4,200)	-45.65%
Administration Fees:				0	
District Holdback Fee	7201	32,668	33,108	440	1.35%
Charter Holder	7202			0	
Management Company	7203	1,032,810	1,053,618	20,808	2.01%
Other	7204			0	
School Administration	7300			0	
Facilities Acquisition and Construction	7400	1,046,619	1,063,730	17,111	1.63%
Fiscal Services	7500			0	
Food Services	7600			0	
Central Services	7700			0	
Pupil Transportation Services	7800			0	
Operation of Plant	7900			0	
Maintenance of Plant	8100			0	
Administrative Technology Services	8200			0	
Community Services	9100			0	
Debt Service: (Function 9200)				0	
Retirement of Principal	710			0	
Interest	720			0	
Dues, Fees and Issuance Costs	730			0	
Miscellaneous Expenditures	790			0	
Capital Outlay:				0	
Facilities Acquisition and Construction	7420			0	
Other Capital Outlay	9300			0	
<b>Total Expenditures</b>		7,099,050	7,235,077	136,027	-38.61%
Excess (Deficiency) of Revenues Over (Under) Expenditures		(180,509)	(177,374)	3,135	-36.60%
<b>OTHER FINANCING SOURCES (USES)</b>					
Loans Incurred	3720			0	
Proceeds from the Sale of Capital Assets	3730			0	
Loss Recoveries	3740			0	
Proceeds of Forward Supply Contract	3760			0	
Special Facilities Construction Advances	3770			0	
Transfers In	3600	321,784	322,849	1,065	0.33%
Transfers Out	9700			0	
<b>Total Other Financing Sources (Uses)</b>		321,784	322,849	1,065	0.33%
<b>SPECIAL ITEMS</b>					
				0	
<b>EXTRAORDINARY ITEMS</b>					
Net Change in Fund Balances		141,275	145,475	4,200	2.97%
Fund Balance - Beginning of Year	2800	2,323,817	2,323,817	(0)	0.00%
Adjustment to Fund Balance	2891			0	
Fund Balance - End of Year	2700	2,465,092	2,469,292	4,200	0.17%

**OSCEOLA COUNTY COMPONENT UNIT  
Four Corners Charter School, Inc.**

**Final Budget for Fiscal Year Ending June 30, 2017**

	OF3 Function UFTE	Capital Outlay			
		Budget Amounts			
		2016-17 Preliminary Budget	2016-17 Final Budget	Difference	
		1058.83	1065.80	6.97	%
<b>REVENUES</b>					
Federal Direct	3100			0	
Federal Through State & Local	3200			0	
State Sources	3300	321,784	322,849	1,065	0.33%
Local Sources	3400			0	
<b>Total Revenues</b>		321,784	322,849	1,065	0.33%
<b>EXPENDITURES</b>					
Current:					
Instruction	5000			0	
Pupil Personnel Services	6100			0	
Instructional Media Services	6200			0	
Instruction and Curriculum Development Services	6300			0	
Instructional Staff Training Services	6400			0	
Instruction Related Technology	6500			0	
Board	7100			0	
Administration Fees:					
District Holdback Fee	7201			0	
Charter Holder	7202			0	
Management Company	7203			0	
Other	7204			0	
School Administration	7300			0	
Facilities Acquisition and Construction	7410			0	
Fiscal Services	7500			0	
Food Services	7600			0	
Central Services	7700			0	
Pupil Transportation Services	7800			0	
Operation of Plant	7900			0	
Maintenance of Plant	8100			0	
Administrative Technology Services	8200			0	
Community Services	9100			0	
Debt Service: (Function 9200)					
Retirement of Principal	710			0	
Interest	720			0	
Dues, Fees and Issuance Costs	730			0	
Miscellaneous Expenditures	790			0	
Capital Outlay:					
Facilities Acquisition and Construction	7420			0	
Other Capital Outlay	9300			0	
<b>Total Expenditures</b>		0	0	0	
Excess (Deficiency) of Revenues Over (Under) Expenditures		321,784	322,849	1,065	0.33%
<b>OTHER FINANCING SOURCES (USES)</b>					
Loans Incurred	3720			0	
Proceeds from the Sale of Capital Assets	3730			0	
Loss Recoveries	3740			0	
Proceeds of Forward Supply Contract	3760			0	
Special Facilities Construction Advances	3770			0	
Transfers In	3600			0	
Transfers Out	9700	(321,784)	(322,849)	1,065	-0.33%
<b>Total Other Financing Sources (Uses)</b>		(321,784)	(322,849)	1,065	-0.33%
<b>SPECIAL ITEMS</b>					
<b>EXTRAORDINARY ITEMS</b>					
Net Change in Fund Balances		0	0	0	
Fund Balance - Beginning of Year	2800	0	0	0	
Adjustment to Fund Balance	2891				
Fund Balance - End of Year	2700	0	0	0	

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## IV. FINANCIALS

### CSUSA – FY2016-2017 Final Budget

- Informational
- For Discussion
- For Action

Notes:



# 2016-17 BUDGET REVIEW

Four Corners Charter School at Osceola , FL  
Consolidated Budget -FCCS



	Approved Preliminary Budget FY16-17	Final Budget FY16-17	Variance		
1	Enrollment	1,057	1,057	-	
2	Rate per student	6,573	6,590	17	Updated to Current FEFP rate
3	Square footage	91,235	91,235	-	
<b>Revenues</b>					
4	State Capitation / Student	\$ 6,947,437	6,965,630	18,193	Updated based on Current FEFP rate
5	Fed./State Grants	72,163	72,163	-	
6	School Recognition Bonus Income	103,919	103,919	-	
7	Capital Outlay Revenue	321,159	321,159	-	
8	Board Fee Refund	106,085	106,363	279	Updated based on Current FEFP rate
9	<b>Total State Funded Revenue</b>	<b>7,550,763</b>	<b>7,569,235</b>	<b>18,472</b>	
10	Before and Aftercare Revenue	140,363	140,363	-	
11	<b>Total Other Revenue</b>	<b>140,363</b>	<b>140,363</b>	<b>-</b>	
12	<b>Revenue Total</b>	<b>\$ 7,691,126</b>	<b>\$ 7,709,598</b>	<b>\$ 18,472</b>	
<b>Expenses</b>					
13	School Leadership	\$ 150,636	150,636	-	
14	Administrative-Salaried	73,540	73,540	-	
15	Teachers	2,062,351	2,114,351	52,001	District Pay Band +\$1k/teacher
16	ESE/Special Education	42,301	43,301	1,000	District Pay Band +\$1k/teacher
17	Resource Teachers	69,110	71,110	2,000	District Pay Band +\$1k/teacher
18	IT Support	20,304	20,304	-	
19	<b>Total Salaries</b>	<b>\$ 2,418,242</b>	<b>2,473,242</b>	<b>55,000</b>	
20	Administrative-Hourly	\$ 24,127	24,127	-	
21	Aides - Instructional	86,694	86,694	-	
22	Aftercare	68,771	68,771	-	
23	Plant Operations-Hourly	25,452	25,452	-	
24	Nurse-Hourly	18,290	18,290	-	
25	Other Support/Aides	58,878	58,878	-	
26	Daily Substitute Teachers	72,800	72,800	-	
27	Tutoring	25,142	25,142	-	
28	<b>Total Hourly Wages</b>	<b>\$ 380,154</b>	<b>380,154</b>	<b>-</b>	
29	Bonuses	171,419	171,419	-	
30	Stipends	25,000	25,000	-	
<b>Taxes &amp; Benefits</b>					
31	Group Insurance & Other	\$ 238,920	238,920	-	
32	Workers' Compensation	40,132	40,132	-	
33	Payroll Taxes	228,968	228,968	-	
34	<b>Total Taxes &amp; Benefits</b>	<b>\$ 508,020</b>	<b>508,020</b>	<b>-</b>	
35	<b>Total Cost Of Compensation</b>	<b>\$ 3,502,836</b>	<b>3,557,835</b>	<b>55,000</b>	District Pay Band +\$1k/teacher
<b>Professional Services</b>					
36	Legal Fees - Independent Counsel	\$ 2,000	2,000	-	
37	Accounting Services - Audit	11,500	11,500	-	
38	Outside Staff Development	4,115	4,115	-	
39	Personnel Management Costs	208,423	208,969	546	
40	Procurement/Vendor Management Costs	69,474	69,656	182	
41	Educational Intellectual Property & Curriculum Support	277,897	278,625	728	Updated based on Current FEFP rate
42	Finance & Accounting Service Costs	138,949	139,313	364	
43	Support Center General Overhead & Fee	347,372	348,282	910	
44	Computer Service Fees	97,392	97,392	-	
45	Fee to County School Board	138,949	139,313	364	Updated based on Current FEFP rate
46	Professional Fees - Other	3,000	3,000	-	
47	Advertising/Marketing Exp	4,000	4,000	-	
48	Staff Recruitment	925	925	-	
49	<b>Total Professional Services</b>	<b>\$ 1,303,996</b>	<b>1,307,089</b>	<b>3,094</b>	

# 2016-17 BUDGET REVIEW

Four Corners Charter School at Osceola , FL  
Consolidated Budget -FCCS



	Approved Preliminary Budget FY16-17	Final Budget FY16-17	Variance
<b>Vendor Services</b>			
50 Contracted Pupil Transportation	\$ 205,028	76,299	(128,729) Split out between the 3 schools
51 Extra-Curricular Activity Events	2,000	2,000	-
52 Background / Finger Printing	4,829	4,829	-
53 Drug Testing Fees	60	60	-
54 Licenses & Permits	655	655	-
55 Bank Charges & Loan Fees	4,248	4,248	-
56 Contracted SPED - Non Instruction	1,000	1,000	-
57 Contracted Custodial Services	223,343	223,343	-
58 <b>Total Vendor Services</b>	<b>\$ 441,163</b>	<b>312,434</b>	<b>(128,729)</b>
<b>Administrative Expenses</b>			
59 Travel / Auto	\$ 5,572	5,572	-
60 Airfare	2,095	2,095	-
61 Meals	199	199	-
62 Lodging	2,000	2,000	-
63 Business Expense - Other	500	500	-
64 Dues & Subscriptions	2,471	2,471	-
65 Printing & Copying	10,000	10,000	-
66 Office Supplies	10,499	10,499	-
67 Aftercare Supplies	300	300	-
68 Medical Supplies	500	500	-
69 In-house Food Service	500	500	-
70 In-house Food Service - Aftercare	500	500	-
71 Food Service - Paper & Smallwares	100	100	-
72 Bad Debt Expense	160	160	-
73 <b>Total Administrative Expenses</b>	<b>\$ 35,397</b>	<b>35,397</b>	<b>-</b>
<b>Instruction Expense</b>			
74 Textbooks	\$ 115,401	115,401	-
75 Consumable Instr Supplies \$ Equip - Students	115,030	115,030	-
76 Consumable Instr Supplies \$ Equip - Teachers	21,000	21,000	-
77 Library & Reference Books	1,000	1,000	-
78 Testing Materials	20,000	20,000	-
79 Instructional Licenses	56,169	56,169	-
80 <b>Total Instruction Expenses</b>	<b>\$ 328,600</b>	<b>328,600</b>	<b>-</b>
<b>Other Operating Expense</b>			
81 Telephone & Internet	\$ 106,113	106,113	-
82 Postage	1,015	1,015	-
83 Electricity	167,215	167,215	-
84 Water & Sewer	21,430	21,430	-
85 Waste Disposal	54,819	54,819	-
86 Pest Control	5,100	5,100	-
87 Maintenance & Cleaning Supplies	26,500	26,500	-
88 Building Repairs & Maintenance	359,100	359,100	-
89 Equipment Repairs & Maintenance	6,558	6,558	-
90 Miscellaneous Expenses	500	500	-
91 <b>Total Other Operating Expense</b>	<b>\$ 748,349</b>	<b>748,349</b>	<b>-</b>
<b>Fixed Expenses</b>			
92 Office Equipment - Leasing Expense	\$ 36,300	36,300	-
93 Property & Liability Insurance	73,265	73,265	-
94 <b>Total Fixed Expenses wo deprec./amort.</b>	<b>\$ 109,565</b>	<b>109,565</b>	<b>-</b>
95 <b>Total Expenses</b>	<b>\$ 6,469,904</b>	<b>\$ 6,399,266</b>	<b>\$ (70,638)</b>

# 2016-17 BUDGET REVIEW

Four Corners Charter School at Osceola , FL  
**Consolidated Budget -FCCS**



	Approved Preliminary Budget FY16-17	Final Budget FY16-17	Variance
96 <b>Operating Cash Surplus/(Deficit)</b>	1,221,222	1,310,331	89,109
97 Rent Expense	1,054,583	1,054,583	-
98 <b>Surplus/(Deficit) Before Capex</b>	166,639	255,749	89,109
<b>Capital Expenditures (Capitalized)</b>			
99 Computers - Hardware	\$ 52,500	52,500	-
100 Computer - Software	11,000	11,000	-
101 IT Infrastructure	41,105	41,105	-
102 FF&E	25,000	25,000	-
103 <b>Total Capital Expenditures (Capitalized)</b>	<b>\$ 129,605</b>	<b>129,605</b>	<b>-</b>
104 <b>Surplus/(Deficit) After Capital Expenses</b>	37,034	126,144	89,109
105 <b>Surplus/(Deficit) After Proceeds from Long Term Debt</b>	37,034	126,144	89,109
106 <b>Surplus/(Deficit) After Debt Reduction</b>	37,034	126,144	89,109
107 <b>Net Change in Fund Balance</b>	<b>\$ 37,034</b>	<b>\$ 126,144</b>	<b>\$ 89,109</b>